

Geographic Expansion and Operational Support in the Market Entry in Brazil

- Background: as part of its plans for international expansion, Coges SpA, an Italian manufacturer of electronic products, identified Brazil as an attractive market for its products
- Assignment Phase 1: BCS completed a market study to verify the potential attractiveness of the Brazilian market for Coges' products
 - Identified and analyzed the most relevant macroeconomic indicators for the business
 - Interviewed potential clients and distributors and assessed potential distribution channels
 - Analyzed price levels of local and international competitors
 - Developed an analysis of the costs required to commercialize the Italian products (transport, customs, etc...)
- Assignment Phase 2: once verified the potential of the market, BCS supported Coges in the start-up and implementation phase
 - Advised on the most appropriate form to establish its presence, after having completed a study of relevant legal, fiscal and labor matters
 - Defined the ideal profile of the candidate to lead the project in Brazil
 - Launched the search and selected three candidates
 - Hired directly the candidate selected by Coges for a preliminary period of six months
 - Provided local infrastructures and support services (business center) required to launch the commercial activity
 - Supervised the business at a local level, regularly reporting to Italy
 - Participated as an industry expert in the first meetings with local potential clients
- Result: few months after having identified Brazil as a potential market, Coges began to operate in the country through an own structure



